



# Capacity Building for Higher Education

# Erasmus+

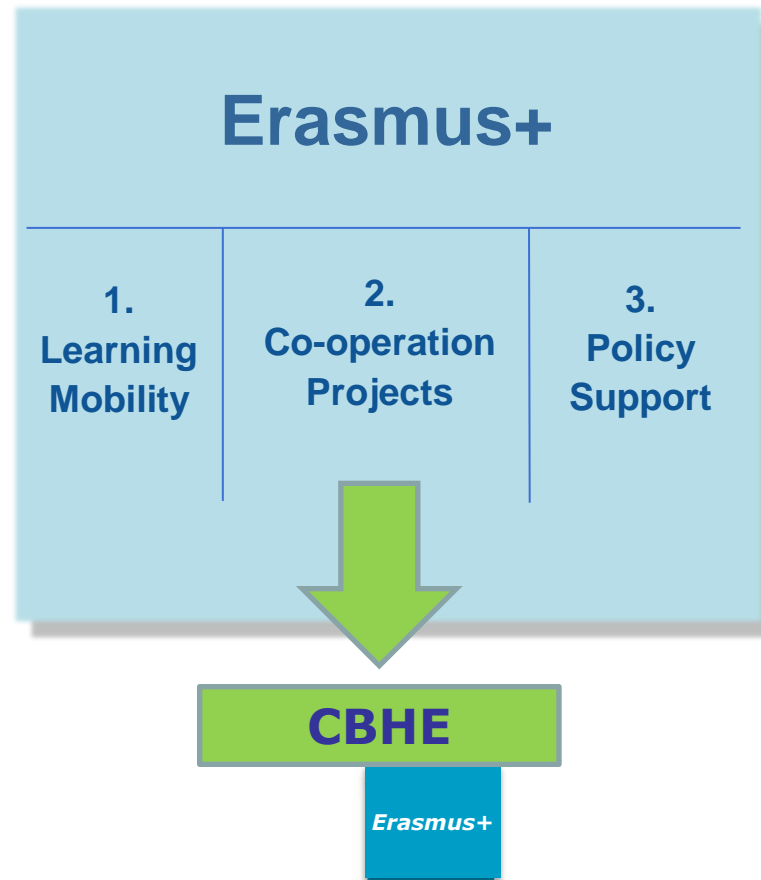
**National Erasmus+  
Information Day in  
Montenegro**

**November 24 2015**



# Background – Where to find CBHE in Erasmus+

A single integrated programme



*Specific activities:*

- **Jean Monnet**
- **Sport**

## Programme/Partner Countries

### Programme Countries

**EU Member States:**

Austria, Belgium, Bulgaria, Croatia, Cyprus, Czech Republic, Denmark, Estonia, Finland, France, Germany, Greece, Hungary, Ireland, Italy, Latvia, Lithuania, Luxembourg, Malta, Netherlands, Poland, Portugal, Romania, Slovakia, Slovenia, Spain, Sweden, United Kingdom

**Other programme countries:**

Iceland, Liechtenstein, Norway, former Yugoslav Republic of Macedonia, Turkey.

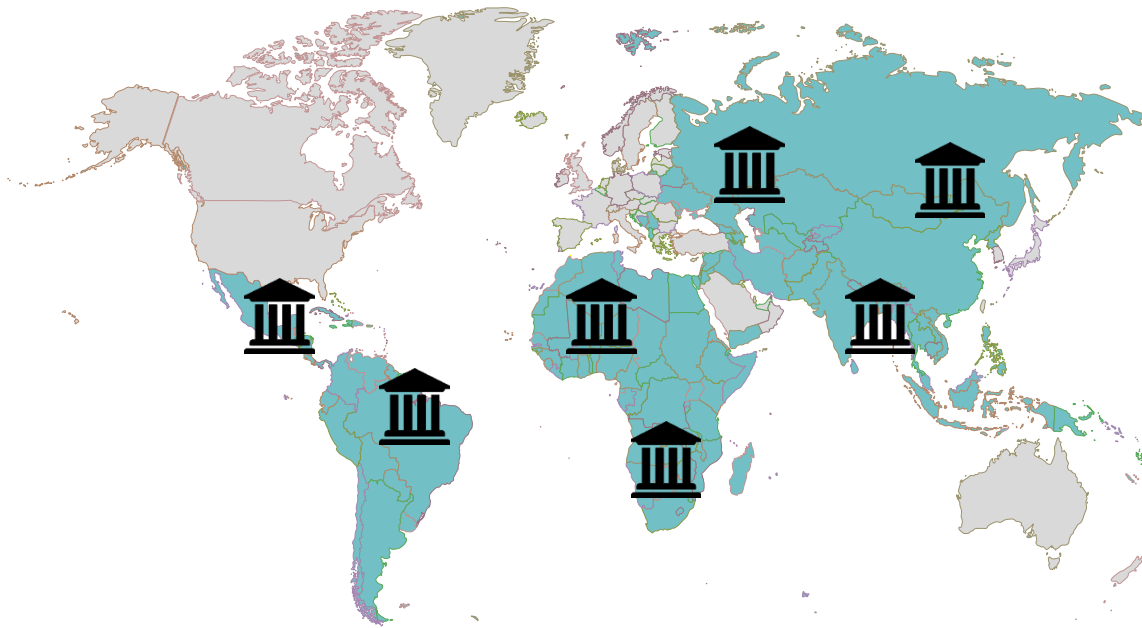
### Partner Countries

**ELIGIBLE PARTNER COUNTRIES >150**

***Target Beneficiaries***

# Programme/Partner Countries

"Capacity building project"



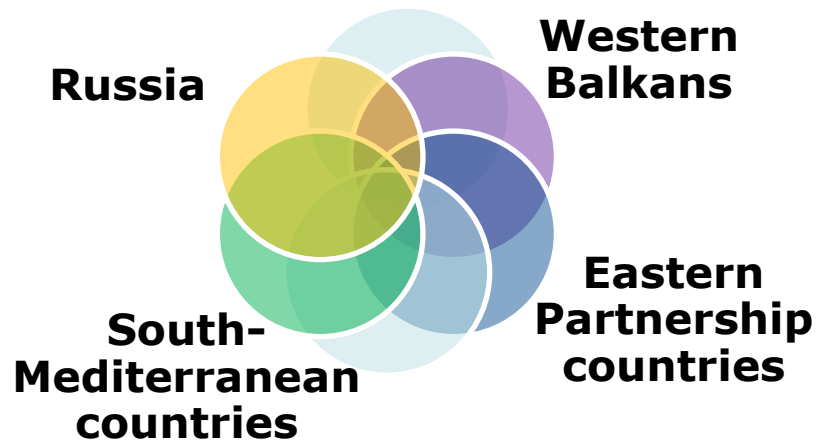
- **Mobility visits**
- **Training**
- **Curriculum Development**
- **CB institutional structures and management**
- **Reform of HE policies on institutional and/or systemic level**
- **Equipment purchase**

Project activities include:



## Programme/Partner Countries

### Partner Countries Neighbouring the EU



### Other Partner Countries



# Objectives

Build capacity and help modernise higher education institutions in Partner Countries, to ensure a structural, long-lasting impact

- Support modernisation & internationalisation
- Improve quality
- Improve the level of competences and skills
- Enhance management, governance in HEIs
- Promote people-to-people contacts, intercultural understanding
- Voluntary convergence with EU HE policy developments

# Capacity-building for higher education in brief

- 1. Joint Projects:** New curricula, joint degrees, learning and teaching methodologies, staff development, quality assurance, governance, Bologna tools
- 2. Structural Projects:** Reforms at national level with the support of the authorities in the Partner Countries (policy modernisation, Bologna policies, governance and management of higher education systems...)

# Additional Mobility Component

Projects for Southern Mediterranean, Eastern Europe and Western Balkans countries may include an additional mobility component

- **for students and staff, to and from Programme Countries and between Partner Countries**
- **same rules as for credit mobility (max 12 months)**



## How does it work ?

- Projects of 2 or 3 years
- Projects run by consortium of institutions
- Consortium must include Programme Countries and Partner Countries
- Project can be coordinated by an institution from a Programme or a Partner Country

# Consortia Structure

## National Projects

(**1** Partner Country only +  
**min. 3** Programme Countries)

**STRUCTURAL  
PROJECTS:**  
Partner  
Country  
Ministries  
for HE must  
participate

## Multi-Country Projects

(**≥ 2** Partner Countries +  
**min. 3** Programme Countries)

Min.1 HEI from each  
Programme Country

Min.1 HEI from each  
Programme Country

Min.3 HEI from the  
Partner Country

Min.2 HEI from **each**  
Partner Country

**At least** as many  
Partner Country HEIs as  
Programme Country  
HEIs

**At least** as many  
Partner Country HEIs as  
Programme Country HEIs

**Exception  
Russia  
Latin  
America**

Ex.1a : minimum consortia: national project (6 HE institutions)

**Min. 1 Partner Country: at least as many HEIs as in the Programme Countries**

**Min. 3 Programme Countries**  
**min. 1 HEI each**

University of Kwazulu-Natal

University of Cap Town

University of Stellenbosch



Bonn University



Rome University

London University



**Ex.1b: minimum consortia: **ineligible** national project/Latin America**

**Min. 1 Partner Country: at least as many HEIs as in the Programme Countries**

**Min. 3 Programme Countries  
min. 1 HEI each**

**Catholic University**

**University of the Republic**

**University Montevideo**



**Bonn University**



**Rome University**

**London University**



**Ex.2: multi-country project within one region**

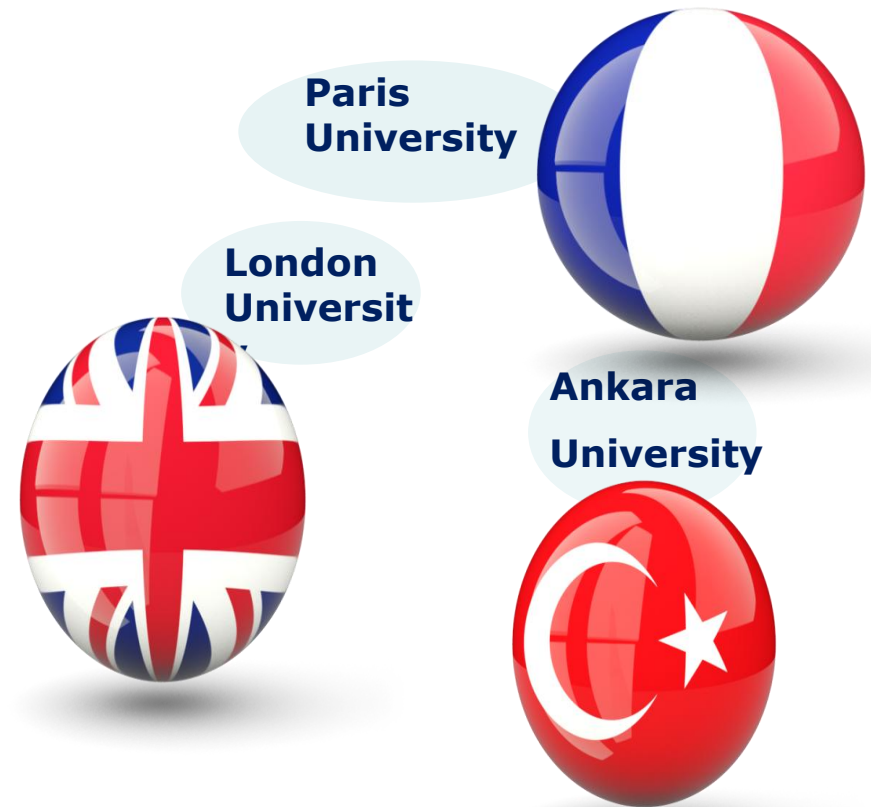
**Min. 2 Partner Countries**

**Min. 2 HEIs each**



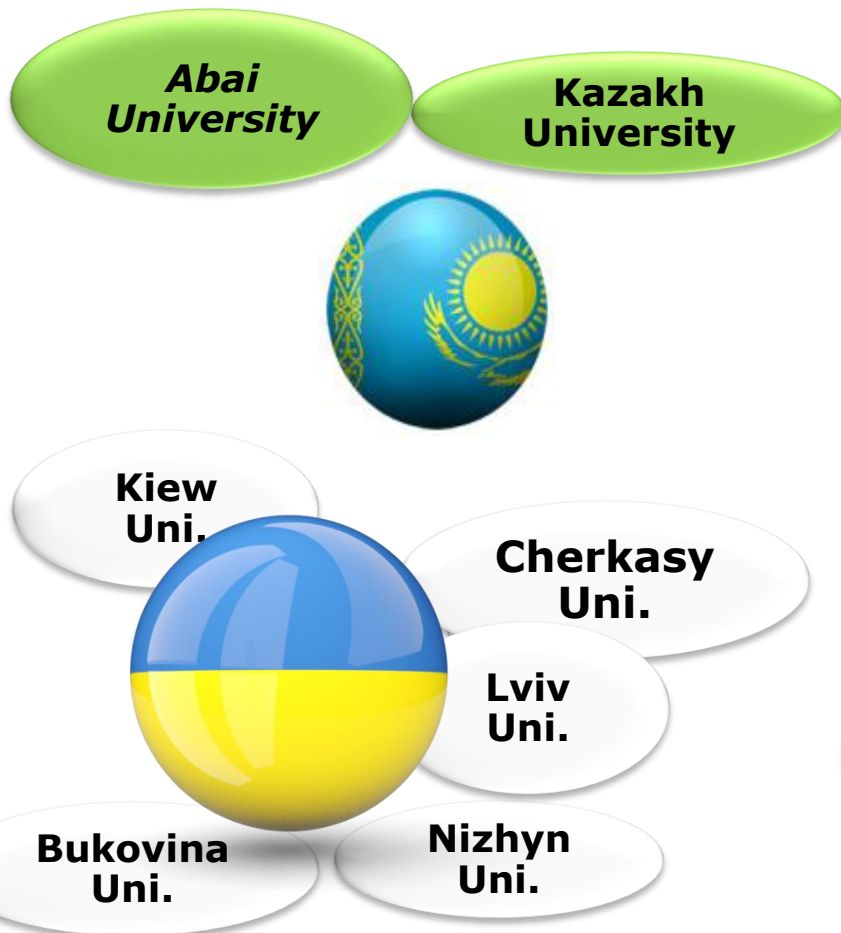
**Min. 3 Programme Countries:**

**Min. 1 HEI each**



**Example 3: consortia composition (multi-country project  
different regions)**

**2 partner countries**



**3 programme countries**



# Priorities & Project Types

## National Projects

Defined by the **Ministries of Education** in close consultation with the EU Delegations

Must address  
**National priorities** set for Partner Country in Regions 1, 2, 3, 7, 10  
**Regional priorities** for the regions where no national priorities are established: Regions 6, 8, 9, 11

## Multi-Country Projects

Defined by the **Commission** and based on EU's external policy priorities

Must address  
the **regional priorities** for countries in the same region (regional projects)  
or  
**regional / national priority common** to different regions (cross-regional projects)

## Budget and Duration-Overview

**Duration  
24 or 36  
Months**

**Min. 500,000 -  
Max. 1,000,000 €**

**Excluding  
Mobility  
Strand**

**Real Costs  
and Unit  
Costs**

**5 Budget Headings**



# What is assessed? Award Criteria

**Relevance**  
(30 points)

**Quality of  
Design +  
Implementation**  
(30 points)

**Quality of  
Team +  
Cooperation  
arrangements**  
(20 points)

**Impact and  
Sustainability**  
(20 points)

**To be considered for funding, proposals must score at least 60 points in total and - out of these points at least 15 points for "Relevance"**



# Summary of Results 1<sup>st</sup> Call

Proposals recommended for funding: **140** (*27% from 515 submitted*)

Proposals with Partner Country coordinator: **28** (20%)

Joint Projects: **122** (87%)

Structural Projects: **18** (13%)

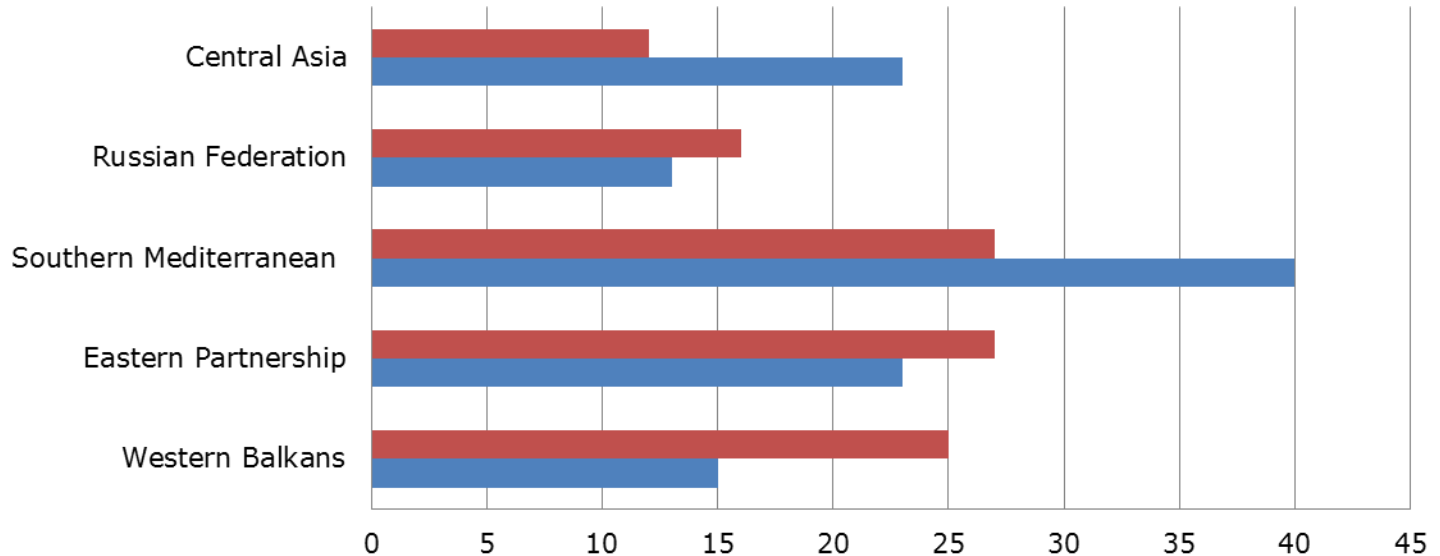
National: **53** (38%)

Multi-country: **87** (62%)

Average consortium size: **12 partners** (*min. 6 –max. 34*)

Average budget: **880.000 €**

## Total Number of Selected Projects in which institutions from Tempus Regions are involved as coordinators or partners



	Western Balkans	Eastern Partnership	Southern Mediterranean	Russian Federation	Central Asia
■ Average per call - Tempus IV 2008-2013 (6 calls)	25	27	27	16	12
■ CBHE	15	23	40	13	23

## Regional Comparison of success rates in Tempus IV and CBHE Call 2015 (with cross regional projects included)

Tempus Region	TEMPUS 2008	TEMPUS 2009	TEMPUS 2010	TEMPUS 2011	TEMPUS 2012	TEMPUS 2013	Average Tempus 2008-2013 Per Region	CBHE 2015
Central Asia	18,5%	9,6%	11,8%	14,6%	12,3%	14,2%	13,5%	28,8%
Eastern Partnership	12,7%	7,4%	8,5%	7,6%	14,1%	17,2%	23,2%	13,6%
Russia	13,9%	8,4%	6,3%	7,4%	7,5%	12,5%	9,3%	22,8%
Southern Mediterranean	11,5%	8,7%	18,7%	13,1%	19,2%	22,0%	15,5%	28,0%
Western Balkans	21,3%	14,9%	22,1%	16,3%	19,5%	17,3%	18,6%	23,1%
Average per Year	15,6%	8,2%	11,2%	9,8%	12,1%	13,9%		19,4%

## Lessons Learned

- ✓ Relatively high percentage of **ineligible applications** (12%) due to insufficient understanding of minimum requirements for consortia;
- ✓ Limited number of applications **in Asia and South Africa**;
- ✓ **National/regional priorities** established for the Partner Country **need to be respected** and matched with the local needs (assessed in award criterion 'relevance');
- ✓ A need to mobilise **new institutions** (not the usual suspects) both in Programme and Partner Countries, **as grant holders and/or partners**;
- ✓ Outreach **beyond the capital cities** to institutions in the **regions** and the **periphery**;
- ✓ Lack of innovative approaches (**new content and methodologies**);

## Key messages for the 2nd Call

- ✓ Intensify efforts to encourage the cooperation with Asian countries;
- ✓ Disseminate widely the new opportunity to cooperate with ACP countries;
- ✓ Pay particular attention to the eligibility criteria, mainly minimum number of nationally recognised HEIs in consortia;
- ✓ Respect strictly the national / regional priorities addressed to each Partner Country affecting the score on Relevance (threshold of 50% must be reached to pass to the next selection stages);
- ✓ Insist on the need to empower the Partner Country partners from the early stages of the proposal preparation.

## Part II.3: Budget and Duration

Instrument financier		Indicative total amount published in the <b>1st call</b> €	Indicative total amount to be published for the <b>2<sup>nd</sup> Call</b> €
IPA	<b>Western Balkans</b>	<b>12,67</b>	<b>13,17</b>
ENI	South	28,06	28,57
	<i>Special window Jordan</i>	5,00	NA
	East	13,66	13,86
	Russia	6,72	6,89
DCI	Asia	33,46	35,38
	Central Asia	8,68	9,20
	Middle East	1,85	1,90
	<i>Special window Iran</i>	-	0,69
	Latin America	12,26	13,10
	South Africa	3,42	3,42
EDF	ACP Countries	-	5,29
TOTAL		125,78	<b>131,47</b>

## Indicative roadmap for selection process-CBHE

Steps	Date
Publication Erasmus+ CBHE Call for Proposals	early October 2015
Deadline for submission of applications	10 February 2016, 12:00 CET
Verification of eligibility of project proposals	<u>February – March 2016</u>
Assessment of projects by experts (remotely)	mid-March – mid May 2016
Consultation procedure	<u>mid-May – mid-June 2016</u>
Evaluation Committee for selection of projects	early July 2016
Sending for signature of Award decision by Agency AO	mid-July 2016
Notification of applicants & publication of results	end-July 2016
Preparation and signature of grant agreements	August-September 2016
Start of eligibility period	15 October 2016





European  
Commission



**THANK YOU**  
for your  
**ATTENTION!**